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Introduction

Watermelon is a major crop in Florida. In 2019, watermelon was harvested from 24,500 acres in Florida and had a free-on-board (FOB) packinghouse value of \$161.5 million (USDA-NASS 2019). North Florida accounted for two-thirds of the watermelon farms and about half the watermelon acreage in Florida in 2017. North Florida counties of Levy, Gilchrist, Marion, Alachua, and Suwannee harvested watermelon from more than 1,000 acres each (USDA-NASS 2017).

Agricultural enterprise budgets provide a detailed accounting of production costs associated with a crop or other farm enterprise. Farmers are encouraged to set up their own enterprise accounting systems and prepare budgets to assist with various farm decisions (e.g., related to crop choices, production practices, marketing and pricing, and investments in farm assets). University-prepared production budgets can provide a framework for farmers to prepare their own budgets and a benchmark against which they can compare their own costs and revenues.

Various other clientele rely on university-prepared enterprise budgets. Agricultural lenders require financial projections, which are based on enterprise budgets. Property appraisers request budgets to help in valuing agricultural land. Insurance companies sometimes use

enterprise budgets to help set crop insurance policies. Crop researchers and consultants can use budgets as a starting point for analyzing the economic implications of changes in crop production. The intended audience for this publication is watermelon growers and these other stakeholders in the watermelon industry.



Figure 1. Primary region producing watermelon in north Florida. Credits: M. Warren

- 1. This document is FE1104, one of a series of the Food and Resource Economics Department, UF/IFAS Extension. Published November 2021. Visit the EDIS website at http://edis.ifas.ufl.edu for the currently supported version of this publication.
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U.S. Department of Agriculture, UF/IFAS Extension Service, University of Florida, IFAS, Florida A & M University Cooperative Extension Program, and Boards of County Commissioners Cooperating. Andra Johnson, dean for UF/IFAS Extension.



Figure 2. Watermelon field in North Florida. Credits: K. Athearn

This publication describes a sample production budget for spring planting of seedless watermelon in north Florida. In north Florida's top five watermelon-producing counties, average watermelon acreage ranged from 49 acres per farm to 191 acres per farm in 2017 (USDA-NASS 2017). Most watermelons are produced as part of a larger, diversified farming operation with land that rotates between watermelon production, bahia grass and cattle grazing, or other crops. For the production scale represented in this budget, we assume 120 acres of watermelon production on a 600-acre farm.

Budget estimates are based on information from research trials, crop specialists, input suppliers, price reports, and watermelon growers, including seventeen grower interviews between 2016 and 2020. Production equipment and practices shown in the budget are intended to be typical for the north Florida region. Input levels in the budget are in line with UF/IFAS recommendations, although site-specific soil conditions, weather, pest pressure, and other variables affect the optimal input levels.

Our sample estimates of costs and returns are intended to represent reasonable expectations, but they do not represent a statistical average for the region. Actual costs and returns vary by grower and year, and statistical measures of watermelon production costs and returns are not available. An Excel file with the sample budget is available as a template for growers to enter their own budget information. It can be found on the North Florida Enterprise Budgets website (https://svaec.ifas.ufl.edu/extension-programs/agricultural-economics/north-florida-enterprise-budgets/).

We describe each part of the budget below. These include fixed assets, variable operating costs, materials and services, harvesting and marketing, and a budget summary.

Fixed Assets

Fixed assets are tangible items with a useful life of multiple years and a substantial cost—above a business's capitalization limit (Bragg 2019). Fixed assets needed for watermelon production include land, farm machinery, irrigation equipment, and vehicles. These assets may be owned or leased by the watermelon grower. Annual ownership costs for fixed assets include depreciation, interest, property tax, insurance, and housing. When these assets are leased, the grower does not incur those costs, but makes fixed payments to the asset owner.

Table 1 lists fixed assets commonly used for north Florida watermelon production. The list was prepared with input from Extension agents, specialists, and growers. Annual ownership costs are estimated based on price quotes from equipment dealers and machinery cost estimation guidelines following the American Society of Agricultural and Biological Engineers (2015a and 2015b) and Edwards (2015). Vehicle ownership costs are estimated using Edmunds.com (2020).

To arrive at a cost per acre for fixed assets, assumptions must be made about the number of acres on which these assets are employed. We assume a 600-acre farm growing watermelon on 120 acres (three 40-acre parcels) in any given year. Some assets are used only on a 40-acre parcel. Other assets are used on all watermelon parcels (120 acres) or on the entire farm (600 acres). For example, the well and pump are tied to a 40-acre parcel, not used on other parcels. The bed shaper is used on all 120 acres of watermelon but not on the other farm acreage. The tractors are used on all 600 acres, both for watermelon and other farm enterprises. Table 1 shows the annual cost per watermelon acre for each asset. Total annual ownership costs per acre for fixed assets used in watermelon production are estimated to be \$518.

Labor and Equipment Operating Costs

Besides paying for materials, services, and fixed assets, watermelon growers incur substantial costs for labor and equipment operation. Equipment operating costs include electricity, fuel and lubricants, and repair and maintenance. Labor hours, equipment operating time, and vehicle miles are estimated based on common production practices and input from Extension agents, specialists, and growers. Fuel consumption and repair cost estimates are based on the operating time and formulas provided by ASAE (2015a and 2015b). Electricity consumption for irrigation is estimated

based on the volume of water pumped and formulas provided by Martin et al. (2011).

Table 2 shows the breakdown of energy cost, repair cost, and labor cost estimates by activity. Total equipment operation and labor cost per acre are estimated at \$473. That total includes \$322 for labor, \$34 for variable electricity, \$60 for fuel and lubricants, and \$57 for repairs. Another \$7 per acre for an electric standby charge is added to the budget summary in total variable operating costs.

Materials and Services

Table 3 lists materials and services commonly used in north Florida watermelon production. These include seeds and transplants, fertilizers and lime, and pesticides. Plastic mulch, irrigation supplies, soil testing, and bee-hive rental are common annual expenses. Some growers also pay for custom fertilizer spreading, cover crop seeds, scouting, and crop insurance. Types and quantities of materials are based on information from Extension agents, specialists, growers, and UF/IFAS recommendations. Input prices are based on quotes from agricultural input suppliers and service providers. We estimate cost per acre of \$599 for seeds and transplants, \$297 for fertilizers and lime, \$314 for pesticides, and \$763 for other materials and services. Total materials and services sum to \$1,973 per acre per watermelon season.

Harvesting and Marketing

Watermelon revenue and some costs will be proportional to the amount harvested. The statewide average yield reported by USDA was 36,000 lbs per acre in 2018 and 37,000 lbs per acre in 2019. The watermelon farms on which we based this budget reported typical yields higher than the statewide average. Some growers mentioned a conservative target yield of 40,000 lbs per acre, although yields as high as 65,000 lbs per acre are achievable. Our sample budget assumes 40,000 lbs per acre harvested from the field and a packout percentage of 97%. That produces a marketed yield of 38,800 lbs per acre.

Watermelon prices fluctuate within and between seasons. The north Florida spring watermelon harvest typically occurs between mid-May and late-June. USDA-AMS (2020) reports daily shipping-point, free-on-board (FOB) prices by region. Daily shipping quantities from Florida are available for 2019 and 2020 (USDA-AMS 2021). Using the available data we calculate a quantity-weighted average FOB price for the 2019 and 2020 spring seasons of \$0.17 per pound for seedless watermelon (not labeled organic), shipping from

north and central Florida packinghouses. We use \$0.17 per pound as the average FOB price of marketed yield, shown in Table 4.

The costs of harvesting, hauling, and packing, as well as broker fees, vary in proportion to the amount harvested or sold. We also estimate fixed costs for food safety compliance and packinghouse overhead of \$100 per acre. Harvesting and marketing costs amount to \$2,476 per acre.

Table 4 summarizes our estimates of yield, price, and harvesting and marketing costs for the base budget. Because yields and prices can vary widely and have a major impact on grower returns, we provide a sensitivity table (Table 6) showing estimated net returns at five different yield levels and five different price points. Yields range from 50% below to 50% above the central estimate. We use the lowest and highest unweighted season average prices between 2014 and 2020 as the price end points in the sensitivity table. Sensitivity results are shown in Table 6.

Budget Summary

A budget summary is shown in Table 5. Watermelon sales are \$6,596 per acre (FOB packinghouse). Harvesting and marketing costs are estimated at \$2,476 per acre. Variable operating costs, including materials and services, equipment operation, and labor, sum to \$2,453. Adding \$112 interest on operating costs brings the total variable operating cost to \$2,565 per acre. Fixed production overhead costs are \$518 per acre. Based on these figures, the net return over harvesting and marketing costs is \$4,120. That is the amount the grower receives before accounting for any pre-harvest costs. The net return over variable costs is \$1,655. That represents the contribution margin, which is the return to fixed costs, management, general and administrative (G&A) costs, and profit. The net return over total product costs is \$1,037. That represents the cost of revenue margin or the return over total production and brokerage costs (FFSC 2016; Bragg 2019). It is the return to management, general and administrative costs, and profit.

Net return over total product costs is calculated for five different yields and five price points in Table 6. The sensitivity analysis demonstrates that negative returns can occur at the lower ends of the yield and price ranges. Although in a good year watermelon returns are substantial, watermelon growers face the risk of financial losses in a bad year.

An interactive watermelon budget template is available as an Excel file on the North Florida Enterprise Budgets website (https://svaec.ifas.ufl.edu/extension-programs/agricultural-economics/north-florida-enterprise-budgets/). It contains the revenue, cost, and return estimates described in this paper. The spreadsheet also allows users to enter their own information, and the budget tables will recalculate automatically. Watermelon growers and other industry stakeholders can use our sample budget for "ballpark" estimates of costs and returns or use the budget template to make their own estimates.

Acknowledgments

The authors would like to acknowledge a USDA-NIFA Methyl Bromide Transition Program grant, Award Number 2016-51102-25814, that supported our research on watermelon production costs and returns.

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Table 1. Fixed Assets and Estimated Costs

Item	Annual Ownership or Lease Cost	Annual Crop Acres	Cost per Crop Acre	
Land lease or opportunity cost, 40 acres	\$8,000	40	\$200	
Well, pump, bladder tank, housing	\$2,700	40	\$68	
Manifold, valves, gauges, filters, timers	\$2,000	40	\$50	
Soil moisture sensor (1)	\$600	40	\$15	
Fertilizer injection equipment	\$250	40	\$6	
Stationary fertilizer tank (2000 gal)	\$150	40	\$4	
Stationary fertilizer tank (5000 gal)	\$300	600	\$1	
Nurse tank trailer (1000 gal)	\$700	600	\$1	
Pickup trucks (2)	\$12,400	600	\$21	
Tractors (3), 210, 155, & 120 hp	\$48,100	600	\$80	
Disk harrow, 18'	\$4,600	600	\$8	
4-bottom switch plow	\$1,700	600	\$3	
Herbicide sprayer, 3-row, 300–600 gal	\$1,700	600	\$3	
Bed shaper, 3-row, with fertilizer hoppers	\$1,800	120	\$15	
Plastic layer, 3-row, 32" top	\$1,900	120	\$16	
Hole-punch planter, water wheel, 3-row	\$1,500	120	\$13	
Sprayer, 6-row pull type, 1200–2000 gal	\$4,500	600	\$8	
Fertilizer spreader, broadcast, 5 ton	\$1,400	600	\$2	
Plastic mulch lifter/retriever, 1-row	\$500	120	\$4	
Total	\$94,800		\$518	

Table 2. Equipment Operation and Labor Cost Per Acre

Irrigation Operating Activities	Gallons per Event	Number of Events	Electric Var. Cost	Fuel & Lube Cost	Repair Cost
45-minute irrigation event	760	84	\$11.28	\$0.00	\$1.18
60-minute irrigation event	1020	126	\$22.72	\$0.00	\$2.37
Machine Operating Activities	Acres per Hour	Number of Trips	Tractor Hours	Fuel & Lube Cost	Repair Cost
Disk	10	1	0.1000	\$2.13	\$2.35
Plow	8	1	0.1250	\$2.66	\$2.18
Spray herbicide	20	1	0.0500	\$0.78	\$0.73
Shape beds & fertilize	10	1	0.1000	\$2.13	\$1.57
Lay plastic & drip tape	10	1	0.1000	\$1.57	\$1.28
Plant	2	1	0.5000	\$6.07	\$5.27
Water at planting	15	1	0.0667	\$1.05	\$1.76
Spray pesticides	15	11	0.7333	\$11.50	\$19.32
Retrieve plastic & drip tape	4	1	0.2500	\$3.04	\$2.05
Farm Vehicle Activities	Miles per Trip	Number of Trips	Miles per Acre	Fuel & Lube Cost	Repair Cost
Regular irrigation operation	0.75	210	157.5	\$22.05	\$12.60
Moving nurse tank trailer	0.75	20	15	\$2.10	\$1.20
Other vehicle use	0.75	50	37.5	\$5.25	\$3.00
Labor Activities	Hours per Acre	Labor Cost			
Machine labor	2.43	\$54.25			
Irrigation labor	3.5	\$52.08			
Fertigation labor	1.5	\$22.32			
Planting labor	5	\$74.40			
Other labor	8	\$119.04			
		Labor	Variable Electric	Fuel & Lube	Repairs
Total Costs per Acre		\$322	\$34	\$60	\$57

Table 3. Materials and Services

Item	Unit	Cost per Unit	Quantity per Acre	Cost per Acre
Seeds, market watermelons	1000 seeds	\$278.00	1.40	\$389
Seeds, pollinizer watermelons	1000 seeds	\$240.00	0.47	\$113
Transplant production	1000 plants	\$62.00	1.56	\$97
Lime	Ton	\$25.00	0.5	\$13
13-4-13 fertilizer + micros, dry uncoated	Ton	\$500.00	0.1925	\$96
8-0-8 fertilizer + micros, liquid	Ton	\$300.00	0.625	\$188
Herbicide	Application	\$15.50	2	\$31
Fungicide	Application	\$12.44	16	\$199
Insecticide	Application	\$21.00	4	\$84
Irrigation mains, submains, drip tape	Acre	\$338.00	1	\$338
Plastic mulch	4000' roll	\$145.00	1.2	\$174
Plastic mulch disposal	Acre	\$50.00	1	\$50
Soil testing/grid sampling	Acre	\$7.50	1	\$8
Custom fertilizer spreading	Acre	\$7.50	1	\$8
Cover crop seed for drive rows	Acre	\$5.00	1	\$5
Bee hive rental	Hive	\$65.00	2	\$130
Scouting/crop consulting	Acre	\$20.00	1	\$20
Crop insurance, NAP	Acre	\$30.00	1	\$30
Total materials and services				\$1,973

Table 4. Harvesting and Marketing Costs

On-vine revenue, net of harvesting & marketing costs (\$/acre)	\$4,120
Fixed harvesting & marketing cost (\$/acre)	\$100
Variable harvesting & marketing cost (\$/acre)	\$2,376
Broker fees (\$/acre)	\$776
Harvest-haul-pack cost (\$/acre)	\$1,600
Watermelon sales revenue (\$/acre)	\$6,596
Average FOB price of marketed yield (\$/lb)	\$0.17
Marketed yield (pounds/acre)	38,800
Packout percentage	97%
Total harvest from field (pounds/acre)	40,000

^{*}Harvesting, hauling, and packing costs are estimated at \$0.04 per pound harvested, and broker fees are estimated at \$0.02 per pound sold, based on information from growers.

Table 5. Budget Summary

Budget Category	Value per Acre
Watermelon sales revenue (FOB packhouse)	\$6,596
Harvesting & marketing costs	\$2,476
Total variable operating costs	\$2,565
Total fixed production overhead costs	\$518
Net Returns	Value per Acre
Net return over harvesting & marketing costs	\$4,120
Net return over variable costs	\$1,655
Net return over total product costs	\$1,037

Table 6. Sensitivity Analysis

Net Return over Total Product Costs					
Marketed Yield (lbs)	Average Price (\$/lb)				
	\$0.14	\$0.155	\$0.17	\$0.195	\$0.22
19,400	(\$1,655)	(\$1,364)	(\$1,073)	(\$588)	(\$103)
29,100	(\$891)	(\$455)	(\$18)	\$709	\$1,437
38,800	(\$127)	\$455	\$1,037	\$2,007	\$2,977
48,500	\$637	\$1,364	\$2,092	\$3,304	\$4,517
58,200	\$1,401	\$2,274	\$3,147	\$4,602	\$6,057